

525 Golden Gate Avenue, 13th Floor San Francisco, CA 94102 T 415.554.3155 F 415.554.3161 TTY 415.554.3488

January 25, 2019

Ms. Angela Calvillo Clerk of the Board of Supervisors City Hall, Room 244 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102-4689

RE: San Francisco Public Utilities Commission's Quarterly Report to the Board of Supervisors on the Status of Applications to PG&E for Electric Service.

Dear Ms. Calvillo:

The attached quarterly report has been prepared for the Board of Supervisors in accordance with Resolution No. 227-18, approved by the Board on July 10, 2018 (File No. 180693) and enacted on July 20, 2018.

Pursuant to the terms of Resolution No. 227-18, the San Francisco Public Utilities Commission (SFPUC) shall "provide the Board a quarterly report for the next two years that identifies the following: status of all City projects with applications to SFPUC for electric service, including project schedules and financing and other deadlines; project sponsor and SFPUC concerns in securing temporary and permanent power, including obstacles that could increase costs or delay service to City customers; and the status of disputes with PG&E before the Federal Energy Regulatory Commission (FERC) or in other forums."

BACKGROUND:

On June 13, 2018, a Public Safety and Neighborhood Services Committee hearing was held to discuss Pacific Gas and Electric's (PG&E) role in delaying and obstructing service provision by making unnecessary and/or untimely requests for information, such as requiring system impact studies for very small loads. In accordance with Resolution No. 227-18 enacted subsequent to the hearing, the SFPUC submitted the first quarterly report to the Board of Supervisors on November 7, 2018.

The first quarterly report details denied requests for secondary (low-voltage) service for City projects. In many of these cases, PG&E contends that the City should provide primary (high-voltage) service for facilities with small electric loads that are typically served with secondary service. PG&E's requirement for City projects to use primary

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OUR MISSION: To provide our customers with high-quality, efficient and reliable water, power and sewer services in a manner that values environmental and community interests and sustains the resources entrusted to our care.

(high-voltage) power service has caused months of delay in meeting project timelines; and in some cases, PG&E has eventually granted secondary power service after the SFPUC has already applied for primary service at additional cost. The City believes it has a right to secondary service but has compromised with PG&E on a number of projects, which will receive primary service with low-side metering and high-side protection (sometimes referred to as secondary metering).

REPORT SUMMARY:

For the reporting period of November 2018 through January 2019, the SFPUC has identified 53 projects that have experienced interconnection issues due to delays, arbitrary requests or increased project costs, as listed in **Attachment A**. Since the previous quarterly report on status of projects through October 2018, 8 new projects have been added, and 2 additional projects energized.

Any updates and changes to projects since the previous quarterly report are detailed in Column P of Attachment A. **Attachment B** contains a map providing the location of each project.

Affordable Housing: On November 2, the SFPUC and PG&E came to an agreement regarding 6 affordable housing projects. These 6 projects have been identified to receive primary service with low-side metering and high-side protection from the SFPUC. In the event that the utilities do not reach a long-term alternative arrangement, the SFPUC will continue to serve the load for affordable housing units, with PG&E to serve the non-housing and commercial load as retail customers unless FERC orders otherwise. However, these projects are at risk of experiencing further delays as PG&E is now requesting detailed load information for the commercial load portion, potentially impacting 686 new units of affordable housing.

Cost Impacts: Attachment C contains a detailed report of each category of additional incurred costs and impacts to the City per project, such as redesign costs, construction and equipment costs, and additional staff time (also included in the 'Impacts' column of Attachment A). The total cost impacts to the City are still estimated to be more than \$8 million. Total costs do not include estimated costs for the recently added 8 projects.

SFPUC-PG&E Working Group: SFPUC staff has been committed to working with PG&E in a joint biweekly working group to discuss a sub-set of 12 projects identified by PG&E (indicated in Column N of Attachment A). During this reporting period, the working group has met 4 times, however none of the identified projects have yet reached energization.

STATUS OF DISPUTES WITH PG&E BEFORE FERC:

Confidential settlement discussions are underway in 10 FERC cases related to disputes in 2017 and 2018. FERC has not yet issued a decision on the City's 2014 complaint and related cases that were litigated in 2016. The City will file a complaint against PG&E with FERC in late January 2019 to address PG&E's demand for primary service for small facilities.

Please find attached copies of the following documents related to this report:

- Attachment A: List of projects with active interconnection applications to PG&E for electric service as of January 2019
- Attachment B: Map of projects with PG&E power connection delays as of January 2019
- Attachment C: Cost impacts

Should you have any questions, please contact Barbara Hale, SFPUC Assistant General Manager for Power, at <u>BHale@sfwater.org</u> and 415-554-2483.

Sincerely,

Harlan L. Kelly, Jr.

Hal o Talk

General Manager

Α	В	С	D	E	F	G	Н	I	J	K	L	М	N	0	Р
													PG&E		
				Client				Initial	App Deemed	Initial	Did PG&E	Load Size/Can	committed to		
	PG&E NN#	Project Location	District #	Client Organization	Project Description	Project	Status	Application	Complete	Service	require	Be Served at	work w/ SF to	Impacts	Updates/Changes since Last Report (Oct. 2018)
				Organization				Submittal Date	Date	Need Date	Primary?	Secondary	energize in		
													2018		
														Project delayed - project was in dispute from Jan. 2018 - Sept. 2018 (8-9 months)	PG&E has approved low-side metering. (See Note 1)
						Delays caused by								Construction power is delayed as the project is waiting for PG&E retail service to commence.	The loss of the community space no longer an issue and
		1950 Mission Street -		_		dispute over primary								Costs for primary redesign (and then low-side metering)- \$45k	additional project costs are now \$75k instead of \$500k.
1	114248007	Affordable Housing (157	9	BRIDGE & Mission		vs. secondary. Project	PG&E reviewing	1/18/2018		9/2/19	Yes	1661 kW/Yes		Temp. construction power service by PG&E at retail - \$294k in lost gross revenue to SFPUC.	PG&E is requesting detailed load information for
		units)		Housing	, ,	moving forward at low-	application.	, -, -		-, , -		,		\$81k in additional power costs to the project due to PG&E's higher rates.	commercial loads (potentially causing more delays).
						side metering.								Additional project costs - \$75k (interrupter, #7 box, & installation)	Construction has been delayed. To avoid further delays, project will use generators if PG&E retail power is not
														623,000 lbs. of CO ₂ emissions (construction period of 18 months)	ready by Feb. 2019.
													+	Project delayed - project was in dispute from Feb. 2018 - Nov. 2018. (8-9 months)	1000y 5y 105. 2015.
						Dalama assessed has								Costs for redesign (primary service with low-side metering) - \$15k	PG&E has approved low-side metering. (See Note 1)
		490 South Van Ness				Delays caused by dispute over primary								Temp. construction power service by PG&E at retail - \$145k in lost gross revenue to SFPUC.	PG&E is requesting detailed load information for
2	114232705	Avenue - Affordable	9	BRIDGE & Mission	New secondary service	vs. secondary. Project	PG&E reviewing	1/16/2018		10/1/19	Yes	867 kW/Yes		\$43k in additional power costs to project due to PG&E's higher rates.	commercial loads (potentially causing more delays).
-	11 1232703	Housing (81 units)	3	Housing	Trew secondary service	moving forward at low-	application.	1, 10, 2010		10/1/13	103	007 KW/103		294,000 lbs. of CO ₂ emissions (construction period of 16 months) 740,000 lbs of CO ₂	Construction power is currently being served by
		industrig (of arms)				side metering.								emissions from four months of generator use.	generators. An additional \$230k is being spent on fuel and
														Generator costs - \$230k for fuel for first four months (if continues will be another \$50k/month)	CO ₂ emissions have increased.
						Delays caused by				<u> </u>	1	1	1	Project delayed - project was in dispute from Mar. 2018 - Nov. 2018. (7-8 months)	
		1990 Folsom Street -				dispute over primary	SFPUC reviewing						1	Costs for redesign (primary service with low-side metering) - \$2-3k	
3	114345033	Affordable Housing (143	9	MEDA	New secondary service	vs. secondary. Project	redesigns in advance	2/26/2018		9/1/20	Yes	920 kW/Yes	1	Temp. construction power service by PG&E at retail - \$563k in lost gross revenue to SFPUC.	PG&E has approved low-side metering. (See Note 1)
		units)			,	moving forward at low-	to send to PG&E for	- -				1	1	\$29k in additional power costs to project due to PG&E's higher rates.	
						side metering.	low-side metering.						1	927,000 lbs. of CO2 emissions (construction period of 22 months)	
						Delays caused by						1	1	Project delayed - project was been in dispute from Jun. 2018 - Nov. 2018 (4-5 months)	
		2060 Folsom Street -				dispute over primary	Project team						1	Costs for redesign (primary service with low-side metering) - \$2-3k	
4	114671141	Affordable Housing (127	9	MEDA	New secondary service	vs. secondary. Project	redesigning for low-	5/18/2018		1/15/20	Yes	1387 kW/Yes	1	Temp. construction power service by PG&E at retail - \$581k in lost gross revenue to SFPUC.	PG&E has approved low-side metering. (See Note 1)
		units)			·	moving forward at low-	side metering.							\$8k in additional power costs to project due to PG&E's higher rates.	
		,				side metering.								922,000 lbs. of CO2 emissions (construction period of 22 months)	
							Service Agreement								
						Delays caused by PG&E	issued by PG&E							Project delayed - SFPUC granted a time extension to PG&E of one extra month to provide	Further delays as SF is waiting for PG&E to provide a
5	112828717	2 Rankin Street - Central	10	SFPUC-	INew nrimary service	failing to provide	without full scope of	5/1/2017	8/17/2017	6/1/19	N/A	7000 kW/No		Service Agreement. PG&E took an extra 4 months. Project is incurring more delays as SF	Facility Study draft agreement (has already passed the
		Bayside Pump Station		Wastewater	, ,	Service Agreement on	work. SFPUC waiting to							continues to wait for a facility study draft agreement from PG&E. Service need date is	WDT timeline).
						time.	review the full scope.							jeopardized.	
						Delays caused by								Project delayed - project has been in dispute since May 2018 (8-9 months)	
		2401 Keith Street -				dispute over primary	Project is at a				l			The opening of a new wing at the health center will be delayed, pushing back plans to	Delay continues. PG&E has not responded to SF's request
6	114546573	Southeast Health Center	10	SFPW for SFDPH	New secondary service	vs. secondary. Project	standstill.	4/27/2018		7/26/20	Yes	200 kW/Yes		integrate a more family-oriented primary care model.	for low-side metering sent on 8/24/18.
						is still in dispute.								If required, primary switchgear will take the place of several parking spaces in an already	
														constrained lot and cost the project an additional \$500k. Project delayed - project has been in dispute since Jun. 2018 (4-5 months)	
					luberadine and relocatine	Delays caused by								The timeline is very constrained as the school needs to remain open. Delays will push back	
7	114713666	2110 Greenwich Street -	2	SFUSD	existing secondary	dispute over primary	Project is at a	6/15/2018		6/1/19	Yes	300 kW/Yes		much needed health and safety improvements to the facility.	Delay continues. PG&E has not responded to SF's request
		Tule Elk Elementary			service	vs. secondary. Project is still in dispute.	standstill.							If required, primary switchgear will take the place of outdoor education space that is required by the state and cost the project an additional \$500k.	for low-side metering sent on 8/8/18.
						is still in dispute.								1 .	
														Further design delays will impact the project construction budget and timeline. Project delayed - project was in dispute from Jan. 2017 - Jun. 2018 (18-19 months)	
						Delays caused by								Electrical Redesign (to include interrupter): \$20k	
۰	113752930	51 Havelock Street -	11		l '	dispute over primary vs. secondary. Project	Energized	7/5/2016	3/14/2018	8/2/17	Yes	75 kW/Yes		Additional Construction Cost: \$670k Additional Construction and Project Management Cost due to schedule delay: \$500k	Project energized.
0	113732930	Balboa Pool	11		service	moving forward at low-	Lileigizeu	7/3/2010	3/14/2016	0/2/1/	163	/3 KW/165		Lost gross revenue to SFPUC due to delays: \$14k	Project energized.
					JCI VICE	side metering.							1	Many swim programs were cancelled due to the project delay. The delay had a domino effect	.
						<u> </u>						1	1	on RPD's plans to renovate a group of community pools.	
						Delays caused by							1	Project delayed - project has been in dispute since Jun. 2018 (6-7 months). There are also	
		1995 Evans - Traffic				dispute over primary	Project is at a	_					1	pending issues regarding the franchise.	Delay continues. PG&E has not responded to SF's request
9	114671200	Controls and Forensics	10	SFPW for SFPD	New secondary service	vs. secondary. Project	standstill.	5/18/2018		3/1/20	Yes	2100 kW/Yes	1	Delays will affect the timeline of moving SFPD's Traffic Company and Forensic Services	for low-side metering sent on 8/24/18.
		22 S. S				is still in dispute.							1	Division. If required, primary switchgoor will take the space of parking spaces for SERD vehicles.	J , , , ,
<u> </u>												ļ	.	If required, primary switchgear will take the space of parking spaces for SFPD vehicles.	
		Stockton btwn Ellis &					Some issues remain,						1		
		O'Farrell - Central				Franchise Agreement	but SF and PG&E are				-		1	PG&E and the City are in disagreement on who is responsible for re-installing the foundations	
10		Subway Streetlight	3	SFMTA	Streetlight re-installation	dispute	working together to	N/A	N/A	N/A	N/A	N/A	1	for the historic streetlights. The City believes this scope of work falls under the franchise	No impacts update.
		Reinstallation					ensure proper streetlight installation.						1	agreement.	
<u> </u>							Streetiight installation.					1	1		<u> </u>
						Delays caused by							1		
						dispute over the "Okay									
		1909 16th Street -			Streetlight attachment	to Serve" process. PG&E has recently	Dispute is still ongoing,						1	PG&E is requiring an "Okay to Serve" process which can cause delays to getting streetlights	
11	113167478	Streetlights	10	I SEPTIC - POWER	on traffic signal	indicated that this	but project is able to	8/17/2017		1/12/18	N/A	N/A	1	installed. The streetlight attachment load is really small (less than 1 kW) and remains	No impacts update.
		Jucenignis			on trainc signal	streetlight attachment	move forward.						1	significantly lower than what SF has paid for at that service point.	
						can be connected							1		
						without issues.							1		
		Tue male Tue 'I C '											1		
1,_		Transbay Transit Center -		CEDITO D-	Two new primary	Potential dispute over	Energized - PG&E	N1 / A	N1/A	N1/A	N1 / A	10 8 414/51	1	PG&E is currently reviewing SF's request to use 10 MW of reserved capacity that SF applied	No impacts update. PG&E has not responded to SF's
12		Transbay Joint Powers	ь	SFPUC - Power	l ' '	reserved capacity.	reviewing SF's request.	N/A	N/A	N/A	N/A	10 MW/No	1	and paid for. If PG&E denies request, SF may incur additional costs or have to limit the	request sent on 9/12/18.
		Authority									<u>L</u> _	<u>L</u>	<u> </u>	tenants.	

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Α	В	С	D	E	F	G	Н	I	J	K	L	M	N	0	Р
	PG&E NN#	Project Location	District #	Client Organization	Project Description	Project	: Status	Initial Application Submittal Date	App Deemed Complete Date	Service	require	Load Size/Can Be Served at Secondary	PG&E committed to work w/ SF to energize in 2018	Impacts	Updates/Changes since Last Report (Oct. 2018)
13		Multiple Locations - Guy Wires (Franchise Issue)	9 & 10	SFMTA, SFPW, & SFPUC	PG&E's guy wires are impeding on SF projects.	Franchise dispute	Project is at a standstill.	N/A	N/A	N/A	N/A	N/A		PG&E's unresponsiveness in removing guy wires is an obstruction to SF projects. 1) SFMTA cannot install a pole replacement to promote safety. 2) SFPW cannot construct a new ADA curb ramp. 3) SFPUC cannot finish parts of construction at the Southeast Water Treatment Plant.	Delay continues. PG&E has not provided any guidance on how to move these requests forward since SF's original request sent on 8/24/18.
14	114088011	Lake Merced Blvd & Sunset Blvd - Restroom	4	SFRPD		Delays caused by dispute over primary vs. secondary.	PG&E sent options for service, SF is reviewing options.	12/8/2017		1/15/19	Yes	10 kW/Yes		Project delayed - project has been in dispute since late Aug. 2018. (4-5 months) Bathroom will not be available for public use at Lake Merced. Primary switchgear will cost the project an additional \$500k in equipment costs and take the space of parking spots.	No impacts update. SF is reviewing and discussing new options with PG&E.
15	114571079	50 Bowling Green Drive - GGP Tennis Center	5	SFRPD	New secondary service	Delays caused by dispute over primary vs. secondary. Project moving forward at lowside metering.	SF reviewing Service Agreement.	5/3/2018	10/3/2018	2/1/19	Yes	160 kW/Yes	х	Project delayed - project was in dispute from May-July. 2018. (2-3 months) Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$1k	No impacts update. SF reviewing Service Agreement received on 1/11/19.
16	114713787	1001 22nd Street - Bus Electrification Pilot	10	SFMTA	New primary service	Project is moving forward.	PG&E reviewing application.	6/18/2018		5/1/19	N/A	2000 kW/Yes		Initially, PG&E was unresponsive in scheduling a pre-application meeting which has caused some delays. More delays have been caused as PG&E has not deemed the application complete yet (way past 15-day deadline).	Further delays as SF is waiting for PG&E to deem the application complete. The WDT timeline allows PG&E 15 days after the application submission to deem the application complete or provide a list of deficiencies. SF should have received either by 7/3/18.
17	113135002	49 South Van Ness Avenue - Building Inspection Office	5	SFPW for SFDBI	New primary service	Delays caused by PG&E failing to provide Service Agreement on time.	In construction	8/7/2017	11/10/2017	1/1/19	N/A	5848 kW/No		Project delayed - SFPUC granted a time extension to PG&E of one extra month to provide Service Agreement. PG&E took an extra 4 months but committed to have the project energized on time (Jan. 2019).	No impacts update. Project is in construction.
18	113161547	1296 Shotwell Street - Affordable Senior Housing (94 units)	9	MEDA	New secondary service	Delays caused by dispute over primary vs. secondary. Project moving forward at low- side metering.	In construction	7/26/2017	11/9/2017	2/1/18	Yes	340 kW/Yes		Project delayed - project was in dispute from August 2017-Oct 2017 (2-3 months). Additional project costs - \$75k (interrupter, #7 box, & installation)	No impacts update. Project is in construction.
19	115020677	88 Broadway - Affordable Housing (125 units)	3	BRIDGE Housing	New secondary service	Delays caused by dispute over primary vs. secondary. Project moving forward at low- side metering.	PG&E reviewing application.	10/1/2018		12/2/19	N/A	1674 kW/Yes		Temp. construction power service by PG&E at retail - \$618k in lost gross revenue to SFPUC. \$79k in additional power costs to PG&E's higher rates. 1,090,000 lbs. of CO ₂ emissions (construction period of 18 months)	PG&E has approved low-side metering. (See Note 1) PG&E requesting detailed load information for commercial loads (potentially causing more delays).
20	115019804	735 Davis - Affordable Housing (53 units)	3	BRIDGE Housing	New secondary service	Delays caused by dispute over primary vs. secondary. Project moving forward at low- side metering.	PG&E reviewing application.	10/1/2018		12/2/19	N/A	683 kW/Yes		Temp. construction power service by PG&E at retail - \$335k in lost gross revenue to SFPUC. \$18k in additional power costs to the project due to PG&E's higher rates. 554,000 lbs of CO ₂ emissions (construction period of 19 months)	PG&E has approved low-side metering. (See Note 1) PG&E requesting detailed load information for commercial loads (potentially causing more delays).
21	110833085	838 Pacific Avenue - Ping Yuen North Affordable Housing (200 units)	3	CCDC	Replacing and relocating existing service	Delays caused by dispute over primary vs. secondary. Project moving forward at low- side metering.	In construction	11/3/2015	6/20/2018	6/1/16	Yes	500 kW/Yes		Project delayed - project was in dispute from Sept. 2016 - May 2018 (20 months). Structural, safety, security, and aesthetic upgrades to the development have been delayed as a result. Lost gross revenue to SFPUC due to delays: \$186k Project/construction costs related to redesign and delay: \$240k	No impacts update. Project is in construction.
22	111904415	350 Ellis Street - Affordable Housing (192 units)	6	TNDC	Relocating service & adding fire pump	Delays caused by dispute over "grandfathering" and design requirements for secondary service.	Energized	7/21/2016	1/5/2017	7/1/17	Yes	200 kW/Yes		Project delayed - project was in dispute from Sept. 2016 - June 2017 (10 months). Renovations that included spaces for community space, supportive services, and building management offices have been delayed as a result. Lost gross revenue to SFPUC due to delays: \$110k	Project energized.
23	111912344	2451 Sacramento Street - JFK Towers Affordable Housing (98 units)	2	Mercy Housing	Replacing existing service	Delays caused by dispute over primary vs. secondary. Project moving forward at low- side metering.	Energized - PG&E and SF discussing issues regarding the transformer.	8/1/2016		1/1/17	Yes	432 kW/Yes		Project delayed - project was in dispute from July 2017 - Feb. 2018. (7 months). Seismic retrofits and the addition of a community room have been delayed as a result. Lost gross revenue to SFPUC due to delays: \$15k	No impacts update. Parties are still discussing transformer issues.
24	114088015	16th & Terry Francois Blvd Mission Bay Ferry Landing	6	SFPORT	New secondary service	PG&E would not provide the requested service.	Cancelled	12/8/2017		6/14/19	Yes	70 kW/Yes		Project delayed - PG&E will not provide 3-phase secondary service. Additional project costs - \$75k (interrupter, #7 box, & installation) Additional staff time for Port - \$70k Costs of redesign - \$30k	No impacts update. See #53 for new application submitted for this project.
25	111772188	Ferry Terminal	3	SFPORT for WETA	New secondary service	Delays caused by dispute over primary vs. secondary. Project moving forward at low- side metering. (See Note 1)		7/5/2016	6/8/2018	6/18/17	Yes	150 kW/Yes	х	The Downtown Ferry Terminal is currently using power from the Agriculture Building. Delays of this service request could delay the redevelopment of the Agriculture Building. This would cause a delay to a build out of a new shorepower connection which would result in significant air pollution from up to 6 ferries idling in the berth. Additional project costs - \$75k (interrupter, #7 box, & installation) Additional staff time for Port - \$32k Additional staff time for WETA - \$64k Costs of redesign - \$32k	
26	113934715	2241 Jerrold Avenue - Ambulance Deployment Facility	10	SFPW for SFFD	New secondary service	Delays caused by dispute over primary vs. secondary. Project moving forward at low- side metering. (See Note 1)	In construction	3/9/2017	2/8/2018	1/1/18	Yes	300 kW/Yes		Project delayed- project was in dispute from May 2017 - Nov 2017 (6 months). Construction plans for the new ambulance deployment facility have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation) Costs of redesign - \$100k Costs of construction delays - \$250k Additional Staff Time for SFPW - \$100k Lost gross revenue to SFPUC due to delays: \$110k	No impacts update. Project in construction.

Α	В		С	D	E	F	G	Н	I	J	K	L	М	N	0	Р	
														PG&E			
					Client				Initial	App Deemed	Initial	Did PG&E	Load Size/Can	committed to			
	PG&E NN#	# Project	t Location	District #	Organization	Project Description	Project	Status	Application	Complete	Service	require	Be Served at	work w/ SF to	Impacts	Updates/Changes since Last Report (Oct. 2018)	
					Organization				Submittal Date	Date	Need Date	Primary?	Secondary	energize in			
														2018			
							PG&E initially required										
		Pier 26	6 - Fire Boat				primary. Project is					l			The dispute with PG&E lasted a month and had no material impact on project. The project has	s	
[2,	112173182	Berthir	ng	6	SEPW for SEED	New secondary service	moving forward at	In construction	10/28/2016	3/2/2017	2/20/17	Yes	216 kW/Yes		been delayed due to non-PGE factors.	No impacts update. Project in construction.	
			J				secondary service.										
															Added costs for primary equipment (overhead) - \$500k		
							PG&E required primary.								The Port is investing over \$8M in upgrading the 16-acre parcel in the Backlands project site.	Further delays as SF is waiting for PG&E to provide the	
		800 An	nador Street - Pier				Project is moving	Engineering estimation		l	l				The Port is expected to generate approximately \$250k in monthly rent revenue from this site.	Service Agreement. The WDT timeline allows PG&E 90	
28	111975801	1 94 - Ba	icklands	10	SFPORT	New secondary service	forward with primary	by PG&E	8/19/2016	8/28/2018	2/1/17	Yes	166 kW/Yes	X	Significant delays to this project can cause the Port to lose \$3M in revenue annually.	days after the deemed complete to provide the Service	
							service.								Additional staff time for Port - \$50k	Agreement. SF should have received the Service Agreement by 11/26/18.	
															Costs of redesign - \$50k	Agreement by 11/20/16.	
							PG&E initially required										
							primary. The project								The project team found an alternative solution for the short term to avoid delays.		
١	112847828	801 Illii	nois Street - Crane	10	SFPORT	Now secondary convice	team found a way to	Cancelled	5/5/2017		1/1/18	Vos	FO KW/Vos	×	Staff time for the Port - \$50k	Application has been capselled	
25	11284/828	Cove P	ark Building	10	SFPURI	New secondary service	internally provide	Cancelled	5/5/2017		1/1/18	Yes	50 kW/Yes	X	Costs of redesign - \$75k	Application has been cancelled.	
							service for the near								Depending on how the future service is finalized, there may be additional impacts.		
							future.										
							Delays caused by								Project delayed- project was in dispute from Oct 2016 - Oct 2017 (1 year). Construction plans		
		2201 6	an Jose Avenue -				dispute over primary								for the new community arts center have been delayed as a result.		
30	113764870	n i		11	SFRPD	New secondary service	vs. secondary. Project moving forward at low-	In construction	8/24/2016	5/23/2018	9/20/17	Yes	1330 kW/Yes		Costs of redesign: \$5k	No impacts update. Project in construction.	
		Geneva	a Car Barn				side metering. (See							1	Additional project costs - \$75k (interrupter, #7 box, & installation) Lost gross revenue to SFPUC due to delays: \$13k		
							Note 1)					<u></u>		<u></u>	Additional Staff Time for SFRPD: \$15k		
		45th &	Lincoln -				Delays caused by PG&E										
32	112129708		om for Golden	1	SFRPD	New secondary service	error in estimating.	Energized	10/20/2016	12/9/2016	3/1/17	No	24 kW/Yes		PG&E caused a 3-month delay due to an estimating error. No monetary impact.	No impacts update.	
		Gate B	oat Park				error in estimating.										
							Delays caused by PG&E	Pre-construction							Parties disagree on costs and design requirements.		
							being unresponsive,	meeting held.							SFMTA is incurring delay claims costs from contractor due to PG&E's failure to approve design		
32	111729695	51 1	y Street -	6	SFMTA	Upgrade existing primary		However, PG&E now	6/17/2016	12/12/2016	5/1/17	N/A	3000 kW/Yes		and equipment submittals. (actual costs are to be determined but have been estimated to be	-	
		Substa	tion			service	and being non-	wants to make design	5, =: , ====	,,,	, , , ,	,			approximately \$5,000/day for over 100+ days)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
							transparent with costs	changes to contract.									
							and design changes.										
\vdash							Delays caused by							+			
		2455.7	/am Naga Avanosa			Domanus tuvo svietina	dispute over primary								Seismic improvements and architectural upgrades to increase reliability of the pumping		
	112121012		an Ness Avenue -	_		Remove two existing	vs. secondary. Project	PG&E reviewing	12/0/2016		0/4/47	Vaa	444134///	,,	station have been delayed.	Further delays caused by PG&E requiring a System Impact	
33	112434942	2 AW55	Pump Station No.	2	SFPUC - Water	services and replace with	moving forward at low-	application.	12/9/2016		8/1/17	Yes	144 kW/Yes	×	Delays caused by PG&E requiring a System Impact Study (SIS) - unusual for such a small load.	Study.	
		2				one secondary service	side metering. (See								SIS processes add another 90 days to application timeline.		
-							Note 1) Dispute over how to	Service Agreement				<u> </u>			Plans for a new HVAC system at the library repository have been delayed.		
34	113826990	0 1	annan - Main	6	SFPW for SFPL	Increase load request	process increase in	returned with payment	11/14/2017	1/18/2018	1/1/18	No	500 kW/Yes		No monetary impact - however, SF believes that PG&E's requirements for approving load	No impacts update.	
		Library	Repository			(237 kW to 500 kW)	load request.	bv SFPUC.	,,	-, - , - , - , - ,					increase for muni loads is extensive and will cause delays to projects.		
							Delays caused by PG&E										
		Illinois	St. & Terry			Polocate existing	requiring primary.	Dura ta dha dalawa dha							The second section and the DCO First section (COO) is lest second section of COO.		
21	112774762		•	10	SFPUC -	Relocate existing	PG&E has recently indicated that this	Due to the delays, the	4/13/2017		6/1/18	Vos	169 kW/Yes		Temp. construction power service by PG&E at retail - \$588k in lost gross revenue to SFPUC.	No impacts update. Project still going to PG&E retail for	
33	112774763		ois - Mariposa	10	Wastewater	secondary service (for	project can move	project is going to take PG&E retail service.	4/13/2017		0/1/18	Yes	169 KW/Yes	_ ^	\$22k in additional power costs to the project due to PG&E's higher rates. 554,000 lbs of CO2 emissions (construction period of 36 months)	construction.	
		Fumps	Station			construction)	forward at low-side	. OGL retail service.							20-1,000 to 01 CO2 citilisatoris (coristi action period of 50 months)		
							metering										
							Delays caused by]				Droingt delayed project was in dispute from Dec 2047 to 2040 (S		
		350 4~	nber Drive - Police			Ungrading oxisting	dispute over primary	Service Agreement							Project delayed - project was in dispute from Dec 2017-May 2018. (6 months). Health and		
36	113135782	2 I		8	SFPW for SFPD	Upgrading existing	vs. secondary. Project moving forward at low-	returned with payment	8/8/2017	5/22/2018	6/15/18	Yes	160 kW/Yes	x	safety upgrades to the Police Academy building have been delayed as a result. Additional project costs - \$75k (interrupter, #7 box, & installation)	No impacts update.	
		Acader	ıııy			secondary service	side metering. (See	by SFPUC.							Lost gross revenue to SFPUC due to delays: \$18k		
							Note 1)							<u> </u>	B. Sast . S. S		
							Delays caused by								Project delayed - project was in dispute from Nov. 2017 - Apr. 2018. (5-6 months). The		
		2620.5	Niviandara Chica			Lingua din a acciatio	dispute over primary	D							construction of a new building on campus has been delayed as a result.		
37	113826565	5 1	Divisadero - Claire	2	SFUSD	Upgrading existing	vs. secondary. Project	Pre-construction	11/14/2017	5/24/2018	5/1/18	Yes	461 kW/Yes	x	Additional project costs - \$75k (interrupter, #7 box, & installation)	No impacts update.	
		Lilenth	al School			secondary service	moving forward at low- side metering. (See	meeting held.						1	Lost gross revenue to SFPUC due to delays: \$3k		
							Note 1)								Further design delays will impact the project construction budget and timeline.		
			100				Delays caused by								Project delayed - project was in dispute from Feb. 2018 - Jun. 2018. (3-4 months). Safety		
		4235 1	9th Street -			Upgrading and relocating	dispute over primary	cr. II						1	improvements and the construction of a new building have been delayed as a result.		
38	114315107		/ Milk Civil Rights	8	SFUSD	existing secondary	vs. secondary. Project	SF working on redesign	2/12/2018		9/1/19	Yes	300 kW/Yes	x	Additional project costs - \$75k (interrupter, #7 box, & installation)	No impacts update.	
		Acader	_			service	moving forward at low-	required by PG&E.			' '				Lost gross revenue to SFPUC due to delays: \$6k		
			•				side metering. (See Note 1)								Further design delays will impact the project construction budget and timeline.		
							Delays caused by				1	1			Project delayed - project was in dispute from Feb. 2018 - Jun. 2018. (3-4 months). Safety		
		600 32	nd Avenue -			Upgrading and relocating	dispute over primary							improvements and the construction of a new building have been delayed as a result.			
30	114449998		e Washington High	1	SFUSD	existing secondary	vs. secondary. Project	SF working on redesign	3/27/2018		9/1/18	Yes	500 kW/Yes		No impacts update.		
		School				service	moving forward at low-	required by PG&E.	, ,		'.'		,				
							side metering. (See							1	Further design delays will impact the project construction budget and timeline.		
	Į.	Į.			<u>, </u>	!	HAOTE TI		1		1	1	ļ		•		

Α	В	С	D	E	F	G	Н	I	J	K	L	М	N	0	Р
													PG&E		
	DCG F NINI#	Duningt Location	District #	Client	Duning Deposite time	Dunion	Status		App Deemed			Load Size/Can	committed to	large etc.	Undertan/Observations Last Dament (Oct. 2010)
	PG&E NN#	Project Location	District #	Organization	Project Description	Project	Status	Application Submittal Date	Complete Date	Service Need Date	require	Be Served at Secondary	work w/ SF to	Impacts	Updates/Changes since Last Report (Oct. 2018)
								Submittal Date	Date	Need Date	Primary:	Secondary	energize in 2018		
						Delays caused by						1		Designed delayed president was in dispute from lan 2019, May 2019, /2 / months)	
						dispute over primary							1	Project delayed - project was in dispute from Jan. 2018 - May 2018. (3-4 months) Additional project costs - \$250k (interrupter, #7 box, transformer, main switchboard,	
40	11/11/01/15	1271 Treat Avenue -	9	SFRPD	Relocating existing	vs. secondary. Project	In construction	12/28/2017	8/17/2018	5/1/18	Yes	200 kW/Yes			No impacts update. Project in construction.
		Garfield Pool			secondary service	moving forward at low- side metering. (See								This project is affected by 51 Havelock's delayed timeline as RPD does not want to have more	
						Note 1) Delays caused by								than one pool closed at a time.	
					Remove existing	Delays caused by dispute over primary									
		950 Golden Gate Avenue			secondary services and	vs. secondary. Project							1	Project slightly delayed - project was in dispute from Mar. 2018 - May 2018. (2-3 months)	
41	114427596	- Margaret Hayward Park	3	SFRPD	replace with single	moving forward at low-	In construction	3/15/2018	6/5/2018	8/1/18	Yes	100 kW/Yes	X	Additional project costs - \$75k (interrupter, #7 box, & installation)	No impacts update. Project in construction.
					secondary service	side metering. (See									
						Note 1) PG&E accidentally cut									
		199 Museum Way/122			Return service to a	the cable to a restroom			_	_	_	_		The bathroom has been out of power for over a year. Re-energization of the bathroom is still	
42		State Street - Corona	5	SFRPD	bathroom that was de-	during construction of	In construction	N/A	N/A	N/A	N/A	N/A		TBD.	No impacts update. Issue is being resolved.
		Heights Restroom			energized unknowingly	Randall Museum.									
						Potential delay as	Application deemed complete. PG&E is								Further delays as SF is still waiting for PG&E to send draft
43	110162018	750 Phelps - Southeast	10	SFPUC-	New primary service	PG&E is late in	drafting the System	IN FLIGHT (Prior	7/14/2018	5/20/2020	N/A	12000 kW/no		Potential risk of delay - no impacts to report.	SIS agreement (WDT timelines allow PG&E 30 days to
		Plant		Wastewater	, pa. , coc	providing SIS	Impact Study	to July 2015)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0, 20, 2020	.,,				provide draft SIS after application is deemed complete -
						agreement. Potential delay as	Agreement.								draft SIS should have been received by 8/13/18).
		1505 Davidson Davids		SFPUC-		PG&E was late in	Service Agreement								
44	114727202	1595 Davidson - Bruce Flynn Pump Station	10	Wastewater	New primary service	providing Work	returned with payment	6/14/2018	7/16/2018	5/1/2019	N/A	2813 kW/Yes		Potential risk of delay - no impacts to report.	No impacts update.
		Tryffir rump Station		Wastewater		Performance	by SFPUC.								
						Agreement. Delays caused by							<u> </u>		
		2422 V N A				dispute over primary									
45	112434155	3133 Van Ness Ave SFMTA Restroom	2	SFMTA	New secondary service	vs. secondary. Project moving forward at low-	Energized	12/2/2016	4/14/2017	6/1/17	Yes	24 kW/Yes	1	Project delayed - project was in dispute from Jan. 2017 - Mar. 2017. (2-3 months). The opening of a single-use bathroom for SFMTA drivers was delayed as a result.	No impacts update.
		SFIVITA RESULUCIII				side metering. (See								lopering of a single-use bathroom for Stivita univers was delayed as a result.	
						Note 1)									
		3001-3021 24th St				Delays caused by								Project delayed - project has been in dispute since Nov. 2018 (2-3 months).	
46	115148446	Affordable Housing (44	9	Mercy Housing	New secondary service	dispute over primary vs. secondary. Project	Project is at a standstill.	11/1/2018		9/1/20	Yes	362 kW/Yes	1	If required, primary switchgear would take the space of either on-site supportive services or a	Project added.
		units)				is still in dispute.	Stariastiii.							community room and cost the project an additional \$500k.	
	15047421/1	4545 Anza - Lafayette			New temporary service for interim trailers and	Delays caused by dispute over primary	Project is at a					110 kW(temp)		Project delayed - project has been in dispute since Oct. 2018 (3-4 months).	Project added. PG&E requiring primary for both
1/1/1	15322749	•	1	SFUSD	upgrading existing	vs. secondary. Project	standstill.	10/9/2018		7/1/19	Yes	& 150 kW	1	If required, primary switchgear will take the place of outdoor education space that is required	temporary and permanent power.
	155227 15	Liementary				is still in dispute.						(perm)/Yes		by the state and cost the project an additional \$500k.	,
H													-		
		1550 Evans Ave			Relocation and upgrade	Delays caused by dispute over primary	Project is at a							Project delayed - project has been in dispute since Dec. 2018 (1-2 months).	
48		Southeast Community	10	SFPUC	of existing secondary	vs. secondary. Project	standstill.	11/26/2018		1/4/21	Yes	800 kW/Yes	1	If required, primary switchgear would cost the project an additional \$500k.	Project added.
		Center			service	is still in dispute.							1		
						Delays caused by									
10		102 Marina Blvd Fort	າ	EVGo	New secondary service	dispute over primary	Project is at a	12/13/2018		7/15/19	Yes	600 kW/Yes		Project delayed - project has been in dispute since Dec. 2018 (1-2 months).	Project added.
49		Mason (EVGo)	۷	EVGO	ivew secondary service	vs. secondary. Project	standstill.	12/13/2018		//13/19	162	JUU KW/ Yes		If required, primary switchgear would cost the project an additional \$500k.	i roject added.
						is still in dispute.									
		10501 Warnerville Road -			Remove two existing	Delays caused by							1		
50		Substation	N/A - Oakdale	SFPUC	services and replace with	dispute over primary	Project is at a standstill.	12/26/2018		3/1/19	Yes	160 kW/Yes	1	Project delayed - project has been in dispute since Jan. 2019 (1 month).	Project added.
		Rehabilitation Project	Oakuale		one secondary service	vs. secondary. Project is still in dispute.	stanustiii.						1	If required, primary switchgear would cost the project an additional \$500k.	
		604 22rd Ctroot Datas				Delays caused by PG&E	Draigat is at a							Project delayed DCRE depict this continue request siting inchanges and a superior of the superior state.	
51	114408260	684 23rd Street - Potrero North	10	SFPUC	New primary service	cancelling the	Project is at a standstill.	3/12/2018			N/A	12,000 kW/No	1	Project delayed - PG&E denied this service request citing inadequate capacity and cancelled the application.	Project added.
						application. Delays caused by PG&E							-		
52	114408263	638 23rd Street - Potrero	10	SFPUC	New primary service	cancelling the	Project is at a standstill.	3/12/2018			N/A	12,000 kW/No		Project delayed - PG&E denied this service request citing inadequate capacity and cancelled	Project added.
		South				application.	stanustiii.						ļ	the application.	
		16th & Terry Francois				Delays caused by									
53		Blvd Mission Bay Ferry	6	SFPORT		dispute over primary vs. secondary. Project	Project is at a standstill.	6/30/2019		1/3/20	Yes	100 kW/Yes		Project delayed - project has been in dispute since Jan. 2019 (1 month). If required, primary switchgear would cost the project an additional \$500k.	Project added. See #24 for prior application submitted for this project.
		Landing				is still in dispute.	Standstill.							יון ופקטוופט, אווויים אי שאונטוואפט שטטוע בטאנ נווב אוטןפטנ מוז מענונטוומו אָסטעג.	inis project.
					<u>I</u>	<u>'</u>		<u> </u>	l	<u> </u>	<u> </u>	<u>I</u>	L	I	I

Notes:

- 1. Low-side metering is not the same as secondary service. Low-side metering requires extra equipment costs (i.e. an interrupter, approx \$75k). The SFPUC believes that many of these loads should be served with secondary service, but has compromised with PG&E to move projects forward.
- 2. Cost impacts related to lost revenue are estimates calculated off of projected load values.
- 3. Not all cost impacts are reflected here as increased facility and construction costs are still to be determined.
- 3. CO₂ emissions are calculated using estimated loads with PG&E's 2016 emissions factor.
- 4. Delay impacts are only calculated off of the time in which PG&E and SF were in dispute. (Other delays are not included)
- 5. Primary switchgear is estimated to cost an additional \$500k.

Α	В	С	D E	F	G H	I	J	K	L	М	N	0	Р
											PG&E		
			Client			•	I				committed to		
	PG&E NN#	Project Location	District # Organization	Project Description	Project Status	Application						Impacts	Updates/Changes since Last Report (Oct. 2018)
			Organization			Submittal Date	Date	Need Date	Primary?	Secondary	energize in		
											2018		

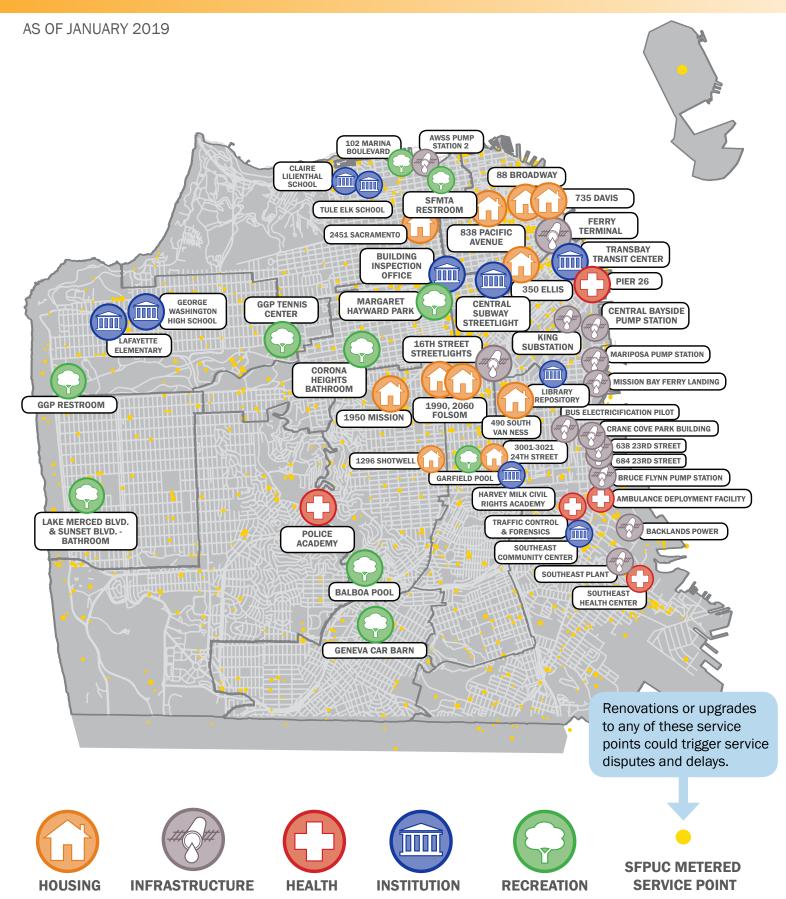
Project is currently being disputed or has been delayed due to a dispute/issue and is past the Initial Service Need Date (Column K). Energized, but still facing issues.

Project is moving forward, but not yet energized. Some are still facing major delays. Please review the impact column for further descriptions.

Project has been energized - no outstanding issues.

ATTACHMENT B – MAP OF INTERCONNECTION ISSUES





Attachment C: Cost Impacts

	А		В	С		D	Е		F	G	Н		I	J
						Additio	onal Cost		Project				Other I	npacts to SF
	Project Location		Redesign Costs		y or ary ng ent	Additonal Construction Costs	Additional Costs to Project for PG&E retail service		Additional Const./Project Mgmt Costs Due to Delay	Additional Staff Time Costs	Total Additional Project Costs (B+C+D+E+F+G)	re	ost gross evenue to SFPUC	CO2 Emissions (lbs) from PG&E retail service
1	1950 Mission Street - Affordable Housing	\$	45,000	\$ 75,	.000			,000			\$ 201,000	\$	294,000	623,000
	490 South Van Ness Avenue - Affordable Housing	ς .	15,000	γ 75,	,000			,000	\$ 230,000		\$ 288,000		145,000	1,034,000
	1990 Folsom Street - Affordable Housing	\$	2,000					,000	γ 230,000		\$ 31,000	_	563,000	926,652
	2060 Folsom Street - Affordable Housing	\$	2,000					,000			\$ 10,000	_	581,000	922,000
	2 Rankin Street - Central Bayside Pump Station	Ψ	2,000				φ 0,	,000			\$ -	Ť	301,000	322,000
	2401 Keith Street - Southeast Health Center										\$ -	1		
	2110 Greenwich Street - Tule Elk Elementary										¢ _	1		
	51 Havelock Street - Balboa Pool	¢	20,000			\$ 670,000			\$ 500,000		\$ 1,190,000	Ċ	14,000	
	1995 Evans - Traffic Controls and Forensics	Ą	20,000			ÿ 070,000			ÿ 300,000		\$ 1,130,000	۲	14,000	
	Stockton btwn Ellis & O'Farrell - Central Subway Streetlight Reinstallation										ć	1		
											\$ -	l		
	1909 16th Street - Streetlights										\$ -	!		
	Transbay Transit Center - Transbay Joint Powers Authority										\$ -	!		
	Multiple Locations - Guy Wires (Franchise Issue)										\$ -	<u> </u>		
	Lake Merced Blvd & Sunset Blvd - Restroom										\$ -	<u> </u>		
	50 Bowling Green Drive - GGP Tennis Center			\$ 75,	000						\$ 75,000	\$	1,000	
	1001 22nd Street - Bus Electrification Pilot										\$ -	1		
	49 South Van Ness Avenue - Building Inspection Office										\$ -			
	1296 Shotwell Street - Affordable Senior Housing			\$ 7 5,	000						\$ 75,000	<u> </u>		
	88 Broadway - Affordable Housing							,000			\$ 79,000	_	618,000	1,090,000
	735 Davis - Affordable Housing						\$ 18,	,000			\$ 18,000	_	335,000	554,000
	838 Pacific Avenue - Ping Yuen North Affordable Housing								\$ 240,000		\$ 240,000	\$	186,000	
	350 Ellis Street - Affordable Housing										\$ -	\$	110,000	
	2451 Sacramento Street - JFK Towers Affordable Housing										\$ -	\$	15,000	
	16th & Terry Francois Blvd Mission Bay Ferry Landing	\$	30,000		000					\$ 70,000				
	Ferry Terminal	\$	32,000		000					\$ 96,000				
	2241 Jerrold Avenue - Ambulance Deployment Facility	\$	100,000	\$ 75,	000				\$ 250,000	\$ 100,000	\$ 525,000	\$	110,000	
	Pier 26 - Fire Boat Berthing										\$ -			
	800 Amador Street - Pier 94 - Backlands	\$	50,000	\$ 500,	.000					\$ 50,000				
	801 Illinois Street - Crane Cove Park Building	\$	75,000							\$ 50,000				
	2301 San Jose Avenue - Geneva Car Barn	\$	5,000	\$ 75,	000					\$ 15,000	\$ 95,000	\$	13,000	
31	45th & Lincoln - Restroom for Golden Gate Boat Park										\$ -			
	6 Berry Street - Substation								\$ 5,000		\$ 5,000			
33	3455 Van Ness Avenue - AWSS Pump Station No. 2										\$ -			
	750 Brannan - Main Library Repository										\$ -			
35	Illinois St. & Terry Francois - Mariposa Pump Station						\$ 22,	,000			\$ 22,000	\$	588,000	554,000
36	350 Amber Drive - Police Academy			\$ 75,	000						\$ 75,000	\$	18,000	
37	3630 Divisadero - Claire Lilenthal School			\$ 75,	000						\$ 75,000	\$	3,000	
38	4235 19th Street - Harvey Milk Civil Rights Academy			\$ 75,	000						\$ 75,000	\$	6,000	
39	600 32nd Avenue - George Washington High School			\$ 75,	000						\$ 75,000	\$	6,000	
40	1271 Treat Avenue - Garfield Pool			\$ 250,	000						\$ 250,000			
41	950 Golden Gate Avenue - Margaret Hayward Park			\$ 75,	000						\$ 75,000			
42	199 Museum Way/122 State Street - Corona Heights Restroom										\$ -			
43	750 Phelps - Southeast Plant										\$ -			
44	1595 Davidson - Bruce Flynn Pump Station										\$ -	ĺ		

Attachment C: Cost Impacts

А	В	С	D	E	F	G	Н	I	J		
		Additional Costs to Project									
Project Location	Redesign Costs	Primary or Secondary Metering Equipment Costs	Additonal Construction Costs	Additional Costs to Project for PG&E retail service	Additional Const./Project Mgmt Costs Due to Delay	Additional Staff Time Costs	Total Additional Project Costs (B+C+D+E+F+G)	Lost gross revenue to SFPUC	CO2 Emissions (lbs) from PG&E retail service		
45 3133 Van Ness Ave SFMTA Restroom							\$ -				
46 3001-3021 24th Street - Affordable Housing							\$ -				
47 4545 Anza - Lafayette Elementary							\$ -				
48 1550 Evans Ave - Southeast Community Center							\$ -				
49 102 Marina Boulevard - For Mason (EVGo)							\$ -				
50 10501 Warnerville Road - Substation Rehabilitation Project							\$ -				
51 684 23rd Street - Potrero North							\$ -				
52 638 23rd Street - Potrero South							\$ -				
53 16th & Terry Francois Blvd Mission Bay Ferry Landing							\$ -				
TOTAL	\$ 376,000	\$ 1,650,000	\$ 670,000	\$ 280,000	\$ 1.225.000	\$ 381,000	\$ 4.582,000	\$ 3,606,000	5,703,652		

-		
	Total Additional Project Costs	\$ 4,582,000.00
	Total Lost Gross Revenue to SFPUC	\$ 3,606,000.00
	Total Cost Impact to SF (Project Costs + Lost Revenue)	\$ 8,188,000.00
	Total CO2 Emissions (lbs.)	5,703,652

Note: These represent estimates of the costs that the City is aware of at at the moment. The projects may incur additional costs going forward.

The projects in RED are projects that are currently at a standstill and will face financial impacts that are TBD depending on how long they will be delayed and how they will move forward.